

20th – 27th March, 2026

KMUN@25: Inclusive Youth-Driven Solutions for Africa



Dignitaries at the opening ceremony of the Kenya Model United Nations 2026 with delegates from across the country convened at the Kenya School of Government, Lower Kabete.

The 25th Session of the Kenya Model United Nations (KMUN) 2026 has been a gathering of young leaders from across the country - a space that has elevated the delegates to the world of diplomacy, giving them a chance to participate in conversations and debates that are addressing pressing global issues.

From March 17, 2026, the Session themed “Elevating Action, Building Beyond,” the leaders have been exposed to high-level discussions, simulation on negotiation processes, and some practical perspectives into global governance and multi-level engagements.

The delegates were honored to hear from and interact with seasoned leaders whose experience in international affairs enriched the discussions. Panelists and speakers unpacked topical issues including climate change, digital governance, Artificial Intelligence and sustainable development among others.

The forum was a call to the youth to move beyond discussion and take action toward achieving national and global development agenda.

At the opening ceremony, Mr. Oscar Otieno, Senior Deputy Data Commissioner, who officiated on behalf of Data Commissioner

HIGHLIGHTS

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KMUN at 25: Inclusive Youth-Driven Solutions for Africa



Prof. Mohamed at the KMUN 2026.



From left: Simon Kimuhu, Paul Kamau and Jerry Okumu

Immaculate Kassait, addressed data governance and ethical innovation in Kenya's landscape. "Data is no longer just information—it is power," he stated, raising the critical question of whether this power will be used to protect individual rights and promote inclusion, or to deepen inequalities.

In the same breath, H.E Henriette Geiger, Ambassador of the European Union to Kenya, called for reforms within the United Nations system to maintain a rules-based international order and highlighting the youth as key drivers of multilateral cooperation and play a role as leaders in inclusive and forward-looking global governance structures.

"The United Nations remains indispensable in safeguarding global peace, stability, and a rules-based international order," she said.

The participation of the Ministry of Foreign Affairs, a key partner in the organization of KMUN 2026, signaled Kenya's commitment in its youth engagement in global affairs. Dr. Korir Sing'oei, Principal Secretary at the Ministry, reinforced this initiative, stating that youth

must not only be beneficiaries, but active partners in shaping Africa's digital transformation and global engagement.

Enter the Kenya School of Government—the premier institution playing a central role in developing capacity across sectors, professions, and generations. Director General, Prof. Nura Mohamed, highlighted the School's regional and international reach, outlining key initiatives that are creating opportunities for young people, including mentorship and coaching programmes for graduates, the establishment of a Regional Centre on digital skilling and Artificial Intelligence, and community-based outreach initiatives targeting underserved populations.

For KSG, No youth should feel left behind. Specialized units have been established offering relevance, exposure and platforms to contribute to this rapidly evolving world.

Key resolutions from the 2026 conference included human-centered, rights-based digital policies focused on privacy, trust,

and frameworks such as Kenya's Data Protection Act. Discussions also emphasized the role of youth in shaping emerging technologies and the risks of excluding African voices from digital governance. The conference further contributed practical inputs to global conversations on UN reform, trust in institutions, and regional cooperation on security and economic development.

The Kenya Model United Nations has been a vibrant conference hosted at the Kenya School of Government Lower Kabete. It brought together students, innovators, diplomats, and policymakers that have been able to explore youth-driven solutions to global challenges. It has empowered young leaders with the knowledge and confidence to sustain meaningful, forward-looking conversations and take their place in shaping global discourse.

*Compiled by
the Bulletin Team*

At the KMUN 2026



PS. Dr. Korir Sing'oei arrives at KSG, welcomed by Mr. Peter Quest



Mr. Oscar Otieno, Senior Deputy Data Commissioner



H.E. Henriette Geiger, Ambassador of the European Union to Kenya



Simon Kimuhu, Secretary General of KMUN.



The delegates at the Ballroom



The delegates at the Auditorium

Controller of Budget Champions Results-Based Approach at KSG



FCPA Dr. Margaret Nyakang'o (seated centre) with Matuga Deputy Director, Mr, Dennis Marube and staff members of the Office of the Controller of Budget undertaking training at the Campus.

BY JESSE KIGURU

On 18th March, 2026, the Kenya School of Government, Matuga Campus had the honour of hosting the Controller of Budget, FCPA Dr. Margaret Nyakang'o, as she paid a courtesy visit to her team undertaking the Results Based Monitoring and Evaluation Course.

Senior leadership, including CEOs and supervisors, periodically engage with officers undergoing capacity building at the School to review progress, consider the programme's contribution to institutional performance and also build collegiality between the institutions.

In this regard, the Office of the Controller of Budget (OCOB) and the Kenya School of Government (KSG) have maintained a longstanding partnership in professional development. Over the years, KSG has served as a training ground for the OCOB staff.

In her address, Dr. Nyakang'o

emphasized that the Monitoring and Evaluation function remains a key pillar in the implementation of government budgets and that properly executed, the function follows that funds released to institutions are utilized for the intended purposes and that public resources deliver measurable results to citizens.

According to her, the Results Based Monitoring and Evaluation course is central to the mandate of her office, which is to uphold adherence by entities to financial regulations while driving efficient and accountable use of public resources and improved service outcomes.

This is consistent with the Campus Deputy Director, Mr. Dennis Marube's perspective on the programme, which underscores the imperative of accountability and affirms that public officers bear a fundamental obligation as stewards of the

resources entrusted to them.

Public servants have often been perceived as slow in adopting new technologies and modern approaches to service delivery. In this regard, Dr. Nyakang'o urged the course participants to embrace modern approaches in planning and performance management. Reliable data, ethical practices, and digital systems are fundamental in strengthening monitoring and evaluation processes.

Known for her honest, fearless, professional, and principled approach to overseeing the implementation of national and county government budgets, the Controller of Budget continues to champion the use of logical frameworks and results-based approaches so as to remain relevant and responsive in a changing governance landscape.

On his part, Mr. Marube emphasized the design of the programme offered at the School,

Controller of Budget Champions Results-Based Approach at KSG



FCPA Dr. Nyakang'o, arrives at KSG Matuga. She is received by Mr. Marube.





which is structured around key components including results planning, development of indicators, data collection and analysis, monitoring and evaluation systems, and the application of findings to guide performance and decision-making. In the end, officers should be empowered with competencies that enable them to link planning, budgeting, implementation, and reporting in a coherent and accountable manner.

Alongside the visit were discussions on further areas of collaboration between the two institutions particularly in research and related areas.

Have you booked your training?



ANNOUNCING APRIL ONLINE PROGRAMS FOR MATUGA

- | | |
|---|--|
| <p>APR 13 - 19
JUN 2026</p> <p></p> | <p>STRATEGIC LEADERSHIP DEVELOPMENT PROGRAM</p> <p>Officers in leadership and policymaking roles, in Job Group 'P' ('CSG 7') and above in the public service. The Officers should have undertaken the Senior Management Course.</p> <p>Kshs. 125,280 (Online)</p> |
| <p>APR 13 - 8
MAY 2026</p> <p></p> | <p>PUBLIC RELATIONS & CUSTOMER CARE</p> <p>For Officers responsible for customer engagement in National and County government, as well as Non-government</p> <p>Kshs. 46,400 (Online)</p> |
| <p>APR 13 - 8
MAY 2026</p> <p></p> | <p>SUPERVISORY SKILLS DEVELOPMENT COURSE</p> <p>For Officers from National and County Government responsible for sections and service delivery units.</p> <p>Kshs. 46,400 (Online)</p> |
| <p>APR 6 - 29
MAY 2026</p> <p></p> | <p>SENIOR MANAGEMENT COURSE</p> <p>Middle level managers in the public service typically in Job Group "N" ('CSG 8') and above in the public service. Examinations & other activities will be done physically at the school (5 days).</p> <p>Kshs. 92,800 (Online)</p> |

Beyond Targets: Culture of Performance and Impact

BY ELIAS MAKOKHA

Continuous assessment remains a fundamental pillar in improvement of service delivery and enhancing institutional performance. In an increasingly dynamic public service environment, institutions are not only expected to deliver on their mandates but to do so with precision, integrity, and measurable impact. This expectation calls for a deliberate and sustained focus on performance, responsibility, and results.

As such, regular reflection and evaluation go beyond routine administrative exercises; they become critical strategic tools for growth and improvement. Through continuous assessment, institutions can better track progress, identify gaps, and respond proactively with solutions while ensuring that these interventions remain relevant, and are aligned with their goal.

It is in this spirit that the Kenya School of Government, Baringo Campus, held a Productivity Sensitization and Performance Contract (PC) Progress Review



Baringo Director, Dr. Wesley Kiprop and Deputy Director, Mr. John Napoo at the staff meeting on performance and productivity.

Meeting on Wednesday, March 18, 2026.

The session convened all members of staff for a comprehensive review of institutional performance. It provided an opportunity to take stock of milestones while critically assessing ongoing initiatives. Teams engaged in discussions around performance indicators, implementation progress, and areas requiring renewed focus,

ensuring that all efforts remain aligned with the institution's strategic objectives.

Beyond reviewing numbers and targets, the meeting also created space for deeper reflection on what productivity means within the context of public service delivery. Emphasis was placed on moving beyond routine outputs to focus on outcomes that create tangible value and impact for citizens.

Speaking during the session, Campus Director, Dr. Wesley Kiprop emphasized the importance of continuous evaluation in sustaining institutional excellence and relevance.

"Regular reflection allows us to remain intentional about our work. It helps us not only measure progress but also ensure that our efforts are aligned to delivering real impact to the public," he noted.

His remarks underscored the need for institutions to remain adaptive, and focused on results in an environment where expectations for service delivery



A section of the staff follow the meeting.

Beyond Targets: Culture of Performance and Impact



Left: Dr. Eddah Cheruiyot and Dr. Vincent Bosire

continue to rise.

In his address, Mr. Napoo highlighted the importance of collaboration and shared responsibility in achieving institutional goals, noting:

“Productivity is not just about meeting targets; it is about how effectively we work together to

deliver quality outcomes. These engagements help us stay aligned and responsive as a team.”

Such engagements strengthen institutional effectiveness by creating space for reflection, learning, and shared ownership of outcomes. They enable teams to identify challenges early, refine

their approaches, and remain responsive to evolving demands.

They also reinforce a results-oriented culture where performance is continuously monitored and improved, enhancing efficiency while supporting the delivery of responsive and high-quality public service.

As the demands on public institutions continue to evolve, the Kenya School of Government remains committed to excellence through deliberate and consistent improvement. By embedding accountability, innovation, and adaptability into its operations, the institution is building a strong foundation for sustainable impact and meaningful transformation in service delivery.

KSG-CSE and ICX Kenya Strategic Meeting



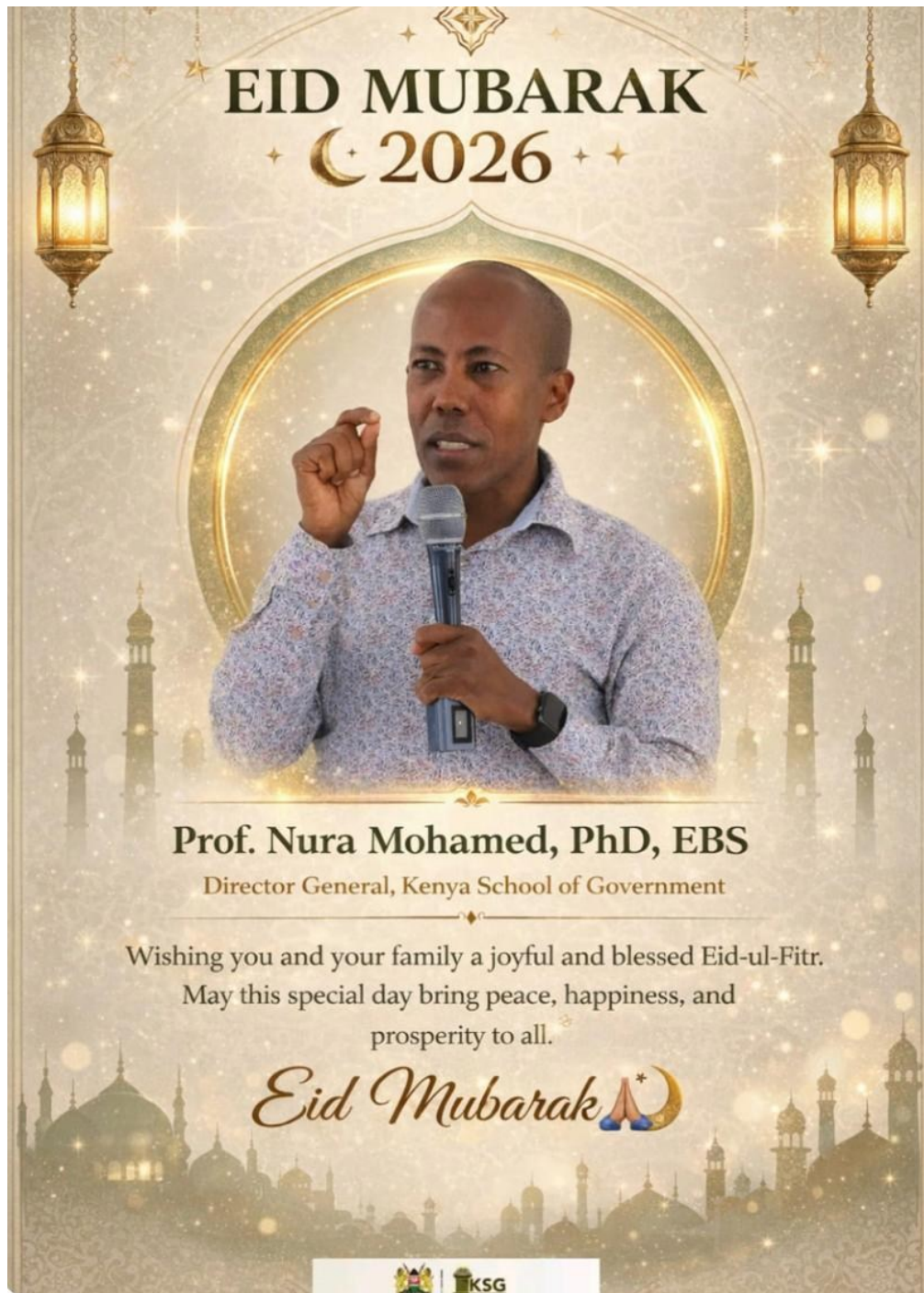
On 17 March 2026, the Kenya School of Government – Centre for Customer Service Excellence held a strategic engagement with the Institute of Customer Experience Kenya (ICX Kenya) to explore opportunities for collaboration. During the meeting, KSG presented its programmes and services.

Discussions focused combining KSG’s public-sector training mandate with ICX Kenya’s expertise in customer experience.

ICX Kenya extended an invitation to KSG to participate in the upcoming Africa’s Annual Customer Experience Conference in Diani Beach from 15–17 April 2026.

The KSG team was led by Dr. Prisca Oluoch, Director Linkages and Collaboration. Ms. Susan Chesang and Jerry Okumu were part of the meeting.

Eid Mubarak



Surah An-Nahl 16:53,

"And whatever of blessings and good things you have, it is from Allah,"

The Salt of the Kenya School of Government

What does it mean to be “the salt” within an institution like KSG? In this two-part series, **Eng. Maurice Odida**, KSG ICT Officer and enthusiast, turns a simple idea into a powerful reflection on learning, purpose, and the quiet shifts that change how we see our work. It’s a personal, thought-provoking take on moving beyond training to something deeper – where knowledge connects, takes root, and begins to influence how we think, act, and lead.



Eng. Odida at work at the Mombasa Campus.

"You are the salt of the earth."

I've been turning these words over in my mind for weeks now, ever since it hit me, the kind of hit that lands in your chest and stays there, keeping you awake at night, making you scribble notes at odd hours, compelling you to talk to colleagues about things that once seemed abstract.

These words weren't spoken to ancient prophets or distant saints. They were spoken to *you*. To *me*. To everyone who has been entrusted with something valuable, to go make a difference.

And here's what I've come to realize after countless trainings at this great institution, after absorbing frameworks I didn't know existed, after sitting through sessions that felt like one more thing on an already full plate, only to discover they were actually *changing how I see everything*:

I have been commissioned!

With something just as powerful as a scroll or a sermon. I've been entrusted with the gospel of innovation. And now that I am the salt of the School, I must spread it!

Let me start with something that shifted everything for me.

I was reviewing material from one of our trainings, the kind of dense, content-rich presentation that usually goes into a folder and never sees the light of day and I came across a line that stopped me cold:

"Shift from projects to systems and scale."

Read that again. Not projects. *Systems*. Not pilots. *Scale*.

For years, we've done brilliant things at the Kenya School of Government. A great program, policy briefs. A partnership that worked beautifully... until it didn't. And I wondered: what if we started thinking in *systems*?

Because every training we deliver is part of a larger architecture of public service transformation. What if every graduate left with *capabilities*, talent, data literacy, standards awareness, delivery discipline?

That's when the salt metaphor stopped being poetry and started being *personal*. Think about what salt actually does. It doesn't shout nor does it demand attention. But put it in food and suddenly everything changes- *preserving* and *bringing out flavors* and creates *thirst*.

That's what innovation is supposed to do in an institution like ours. Preserve what's working by making it resilient. Bring out the potential that's been sitting dormant in our systems. Create thirst in citizens, in colleagues, in ourselves for something better.

And that's what I've become. Not because I'm special. But because I've been *transformed* by what I've learned right here, within these walls of trainings, interactions and experiences.

Here's the thing about transformation: it's rarely dramatic. It's the quiet accumulation of understanding until one day you realize you see the world differently. I've been through training after training at KSG. Each one added something. A framework, a case study, a concept that connected to something I'd learned six months

The Salt of the Kenya School of Government

earlier. And somewhere in that process, the scattered pieces started connecting. What was once information became understanding. What was once someone else's expertise became my own.

That's tacit knowledge, the knowledge you carry in you, the kind you don't need notes to remember. And once you have it, you realize something uncomfortable: you can't keep it to yourself. So let me share what I've learned, not as a presentation but as a conversation. Because this matters. All of it. And it matters right now.

First, geopolitics and technology sovereignty. Countries are creating "trusted technology corridors", preferential partnerships based on security and political alignment, not just cost. They are diversifying supply chains, investing in local capacity, and rethinking dependencies. The takeaway: technology is no longer just trade—it is strategy, with real national security implications. And every public servant needs to understand that the decisions we make about technology have national security implications.

Second, climate stress and resilience - This one hit close to



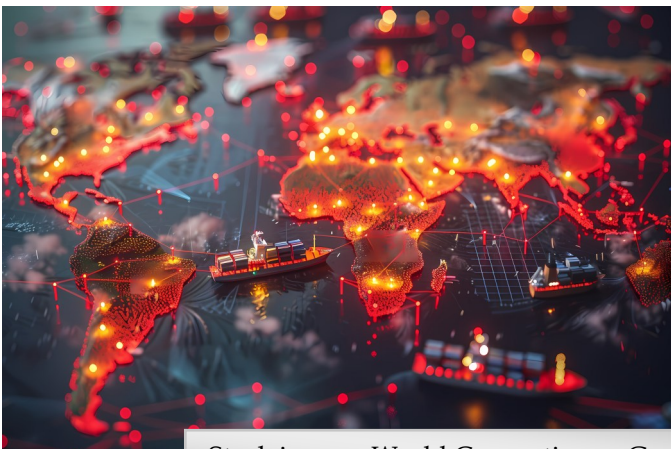
Innovation through agribusiness

home! Adversities of climate stress no longer just an environmental issue, but a fiscal and productivity challenge are shaping economies and public finances. The response is fueling innovation in adaptation technologies. From green hydrogen to smart grids and electric mobility, climate tech is fast becoming the next industrial frontier. This isn't nice- it the growth story of the coming decades—and our graduates must be ready to lead it.

Third, talent scarcity. Countries and companies are competing fiercely for top technical talent in AI, biotech, cyber, and engineering. And here's the fascinating part: the story is shifting—from brain

drain to brain circulation. Skilled professionals don't just permanently leave anymore. They move back and forth, contributing through networks, collaborations, joint programs. They return for leadership periods and mentor local researchers as they co-found companies while maintaining global links. The real question: are we creating the conditions to attract that talent back and engage our diaspora as partners in growth?

Fourth, intangible capital. This one rewired my brain- changing how I see value. Today, economic strength increasingly comes from what you cannot touch—data, software, intellectual property, and standards. Those who harness data, build software capability, protect and commercialize IP, and shape standards gain higher productivity, stronger exports, and more competitive industries. These are the new strategic assets.



Stock image- World Connections—Geopolitics

Next week, in Part 2, the conversation continues on innovation becoming a lived responsibility, not just a concept.

Save the Date!



You are cordially invited to the conference:

The Green Transition: Global South Experiences

Kenya School of Government, Lower Kabete Campus, 24th March 2026



A global policy consensus exists on the need to place the green energy transition at the center of sustainable development. However, a range of concerns exist regarding how it is being experienced in the global south, such as: effects on countries' own development pathways, the need to import green energy technologies, land injustices, impacts of green power projects on local communities, problems surrounding critical mineral extraction, weak institutional and regulatory frameworks and the continued marginalization of vulnerable populations in decision-making and benefit-sharing processes. This workshop seeks to explore these issues further by convening a diverse group of stakeholders from academia, government, civil society, and the private sector to engage in critical reflection and co-creation of global south-centered approaches to the green transition.

Physical attendees:

Please contact Anne Minyade at irconference@usiu.ac.ke to register (physical places are limited and attendees will be registered on a first-come, first-served basis).

Virtual attendees:

Please use the following link to register.

<https://usiu-ac-ke.zoom.us/meeting/register/H6a7T3KtQmS44tNWRIL4VA>

You will receive a confirmation email instructing you on how to join.

Flavours on Point- Some Embu Cuisine!

This week, the spotlight turns to KSG Embu—and what better way to celebrate than with Embu in Embu! The themed lunch brought out the richness of Aembu culinary culture, where meals are not just served but enjoyed in a wholesome blend—traditional flavours combined, textures layered, and every bite shared in community.

Embu Campus fraternity chose to tell a story of heritage and taste, through dance, costume and food—a vibrant celebration led by Director Dr. Ann Kangethe, who is never shy to step in and be part of her team.

At KSG, themed lunches have become a cherished tradition, with the School intentionally curating dishes that reflect the culture being celebrated—bringing heritage, identity, and experience to the table.





Kenya School of Government

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Accounting Officers Program for Chief Executive Officers

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Enrolment: The program is open to CEOs of public institutions, although interested private sector CEOs are also welcome to enroll.

Date: 18 – 22 May, 2026 **Venue:** KSG Mombasa Campus

To enroll, contact Ephline: 0710970118/ephline.okoth@ksg.ac.ke

For more information visit our platforms:



Kenya School of Government

Matuga Campus

Supervisory Skills Development Course No. 51/2026	March 16th - 10th April, 2026
Supervisory Skills Development Course No. 49/2026	2nd – 27th March, 2026
Supervisory Skills Development Course No. 48/2026	16th February- 27th March, 2026
Strategic Leadership Development Program No. 514/2026(KSG Mombasa)	23rd - 27th March, 2026
Strategic Leadership Development Program No. 521/2026(KSG Mombasa)	23rd - 27th March, 2026
Senior Management Course No. 150/2026	March 16th - 10th April, 2026
Senior Management Course No. 151/2026	March 16th - 8th May, 2026
Public Relations and Customer Care No.14/2026	2nd – 27th March, 2026
Public Relations and Customer Care No.15/2026	23rd March – April 3rd, 2026
Electronic Government Procurement (eGP) Training No.4/2026	23rd March - 17th April, 2026

Mombasa Campus

Strategic Leadership Development Program No. 527/2026	16th March – 22nd May, 2026
Strategic Leadership Development Program No. 514/2026	19th January - 27th March, 2026
Strategic Leadership Development Program No. 521/2026	16th February - 27th March, 2026
Senior Management Course No. 211/2026	9th March – 3rd April, 2026
Workshop: KAPAM	23rd – 27th March, 2026
Workshop: IDS – South Eastern Kenya University	23rd – 27th March, 2026
Workshop: National Treasury & Economic Planning	23rd – 27th March, 2026
Workshop: State Department for Agriculture	25th March, 2026
Workshop: Palbina Travel	22nd -26th March, 2026
Workshop: Maseno University	25th – 27th March, 2026
Workshop: KSG HR Committee	24th -28th March, 2026
Workshop: The National Treasury EGP Champions	23rd – 27th March, 2026

Baringo Campus

Senior Management Course (Online) No:222/2026 Examination	23rd -27th March, 2026
Senior Management Course Online No. 223/2026	26th January - 27th March ,2026
Senior Management Course No. 225/2026	9th March- 3rd April, 2026
Senior Management Course No.226/2026	23rd March-17th April, 2026
Senior Management Course (Online) No.227/2026	23rd March-15th May, 2026
Strategic Leadership Development Program Online No.529/2026	16th March-22nd May, 2026
Strategic Leadership Development Program No.530/2026	16th March-24th April, 2026
Strategic Leadership Development Program No.523/2026	16th February - 27th March, 2026
Strategic Leadership Development Program Online No. 518/2026	19th January - 27th March ,2026
Electronic Government Procurement (eGP)	23rd March-17th April, 2026
Workshop: Energy and Petroleum Regulatory Authority	24th-27th March 2026
Workshop: Central Rift Waterworks Development Agency	23rd - 27th March, 2026

Embu Campus

Strategic Leadership Development Program No. 528/2026	16th March – May, 2026
Strategic Leadership Development Program No. 525/2026	23rd February - 3rd April, 2026
Strategic Leadership Development Program No. 512/2026	16th February – March 27th, 2026
Strategic Leadership Development Program Online No. 517/2026)-A	19th January - 27th March, 2026
Strategic Leadership Development Program Online No. 517/2026)-B	19th January - 27th March 2026
Senior Management Course No. 258/2026	9th March -3rd April, 2026
Senior Management Course No. 257/2026	9th February – 27th March, 2026
Management Skills Course	2nd - 27th March, 2026
Essential Computer Skills Course	9th March -3rd April, 2026
Workshop: TSC – Review of Code of Regulations	16th -23rd March, 2026
Corporate Governance	23rd – 27th March, 2026
Bribery and Corruption Risk Assessment & Mitigation	23rd - 25th March, 2026
Harmonization of Unit Codes and Align Program Catalogs	23rd - 26th March, 2026
Preparation of the EASTRIP Project Q3 Reports	23rd - 27th March, 2026
Technical Working Group Retreat	24th - 27th March, 2026
State Corporations eGP Champions Training	23rd March - 17th April, 2026
Geographical Indication Bill 2026	23rd March- to 5th April, 2026
Public Participation	27th March, 2026
Validation of the National Government Dashboard System	23rd - 28th March, 2026

Lower Kabete

Senior Management Course No. 455/2026	9th March – 13th April, 2026
Integrated Environmental Impact Assessment and Audit in Development	9th -27th March, 2026
Strategic Leadership Development Program No. 531/2026	16th March -22nd May, 2026
Strategic Leadership Development Program No. 516/2026 –Group A	19th January –27th March, 2026
Strategic Leadership Development Program No. 516/2026 –Group B	19th January –27th March, 2026
Strategic Leadership Development Program No. 516/2026 –Group C	9th January –27th March, 2026
Senior Management Course No. 453/2025	3rd February – 17th April, 2026
Data Analytics – Nyandarua County Government -IDS	16th -27th March, 2026
Induction Program for Special Advisors County Government of Turkana	23rd -27th March, 2026
Customer Service Excellence (CSE) -Teachers Service Commission	23rd – 27th March, 2026
Finance Board Committee- KIPPRA	23rd -27th March, 2026
Institutional Re-engineering & Change Management- Kenya Railways	23rd -27th March, 2026
Meeting: Golf Hotel, Kakamega	23rd-27th March, 2026
The Green Transition Conference	24th March, 2026
Workshop: Office of Head of Public Service	26th -27th March, 2026

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