

July 1-7, 2023

## Finland and Kenya Against Gender Based Violence

SMI Director, Mr. Humphrey Mokaya and Ms. Michelle Nairas, a representative of the Finish Government award a certificate of completion to one of the course participants.



BY DIANA FIFI AND  
DAISY MWANGI

**T**he Margaret Kenyatta Institute for Gender and Social Development this week combined efforts with the Security Management Institute in a bid to end Gender Based Violence through the Community Police Course.

The Community Police Course is supported by the Finish Government through the Strengthening Prevention and Response to Gender-based Violence (GBV) in Kenya (2022 – 2024) programme. The three-year programme goal is to contribute to

Kenya's vision of eliminating FGM by the year 2024 and GBV by 2026.

The programme attracted 30 Chiefs and Nyumba Kumi leaders from three (3) targeted counties: Bungoma, Kilifi, and Samburu. Community policing is a collaboration between the police and the community in identifying and solving community problems. The police are no longer the sole guardians of law and order as community members have become active allies in the enhancement of safety and security.

One of the prevalent community problems is Gender-Based Violence.

### HIGHLIGHTS

- 3 SMI, BMS to review Program
- 4 Decrypting Influence of Pandemics on Food Security
- 5 What is your legacy?
- 6 Border Management for National security and Prosperity
- 7 Sports Corner
- 9 Weekly Activities
- 11 Humor and Quote
- 12 Weekly Programs
- 13 Editorial team / Campus contacts

# Finland and Kenya Against Gender Based Violence



The Community Police Course that was carried out jointly by MKI and SMI supported by the Government of Finland.

According to UN Women, “Gender-based Violence refers to harmful acts directed at an individual or a group of individuals based on their gender”. The prevalence of Gender-Based Violence (GBV) in Kenya since time immemorial, has been affecting the lives of individuals, families, and communities across the country. The Kenya Demographic and Health Survey (KDHS) shows that more than 40 percent of women have experienced physical and sexual intimate partner violence in their lifetime.

The Constitution of Kenya 2010 along with other policy and legislative frameworks endeavors to promote gender equality. Despite these efforts, from the KDHS 2022 Survey Report, it is clear that GBV remains a menace. Bungoma County, for example, was labeled the “most violent place for women to live in” due to the increase in violent cases within the county. In Kilifi, the COVID-19 pandemic lockdown caused a surge in the already existing pervasive cases of GBV.

The occurrences of GBV are mainly attributed to factors such as harmful cultural and traditional

practices like FGM which have led to child marriages hence school dropouts. Other factors include low levels of education, poverty, and social norms.

Most GBV cases go unreported owing to the strenuous process a victim goes through in order for the case to appear in court. Some of these cases end up cold or dropped due to frustration. In this regard, the Government of Finland is financially supporting Kenya, in the Strengthening Prevention and Response to Gender-based Violence (GBV) programme that hopes to improve the capacity of duty bearers in three targeted counties: Bungoma, Kilifi, and Samburu, selected due to their unique context, GBV concerns, and the goodwill demonstrated by their leadership.

The anticipated outcome of this programme is to improve the quality of services and end GBV by improving the response towards marginalized groups. Also critical to the success of this programme is the assistance and protection of the vulnerable, as well as mentoring and inspiring champions in Kenya and

bringing forth “lasting transformational change”. Other than Chiefs and Nyumba Kumi leaders, legal duty bearers are also recommended for this programme.

Director of SMI, Mr. Humphrey Mokaya who officially opened the programme emphasized that Nyumba Kumi should provide a safe haven for children, women, youths, and vulnerable groups in society. He tasked attendees to pick at least three (3) implementable instructions that will impact their communities.

Also speaking at the ceremony, Ag. Director MKI, Ms. Lynette Otworu reiterated that the Nyumba Kumi Initiative is a sustainable approach in the fight against Gender-Based Violence and other damaging practices that encourages constant interaction and exchange of useful information with the local administration.

According to Michelle Nairas, a representative of the Finish Government, leadership is not a position but about the difference made, a legacy left adding that safer communities mean a safer nation, hence the necessity to make safe communities.



# SMI, BMS to review Program

BY BETH MUIGAI

The Security Management Institute (SMI) and Border Management Secretariat (BMS) have announced plans to review the Kenya Coordinated Border Management Program (KCBMP) after successfully graduating 8 cohorts.

This announcement was made during the graduation ceremony of the eighth cohort KCBMP on June 30, 2023, at Lower Kabete.

The program was developed to boost national security and facilitate legitimate trade and travel by building the capacity of officers stationed at Kenya's entry and exit points using a whole-of-Government approach between Ministries, Departments, and Agencies (MDAs).

Maintaining border security is a complex undertaking, particularly due to the ever-evolving threat landscape. The recent re-opening of the Kenya-Somali border has further necessitated robust measures for the prevention of threats from

entering the country. The Kenya-Somali border is known to be permeable, making it vulnerable to the infiltration of extremist groups and the smuggling of illicit goods. The dynamic nature of insecurity requires constant vigilance and adaptation of safety measures along these borders.

KSG and BMS have successfully graduated 8 cohorts since it was officially launched on June 30, 2021, sourced from different security organizations like The National Police Service (NPS), Kenya Bureau of Standards (KEBS), the Immigration Department, the National Intelligence Service (NIS), the Kenya Revenue Authority (KRA), Kenya Plant Health Inspectorate Service (KEPHIS), the Ministry of Health, Kenya Airports Authority (KAA), Kenya Ports Authority, Kenya Revenue Authority (KRA) Kenya Coast Guard Service (KCGS), National Counter Terrorism Center (NCTC) among others.

Speaking at the graduation, Chief Guest Prof. John Muteti, Ag. NACADA's Chief Executive Officer expressed his appreciation

for the program and its impact on border security in general. "It is your duty to ensure legitimate trade and travel goes on unconstrained; to ensure that there is continued cooperation between border agencies; to ensure complete annihilation of the silo mentality; and to ensure that we have healthy working relationships among border agencies," said Prof. Muteti.

SMI Director, Mr. Humprey Mokaya disclosed that the Institute is set to take a proactive approach in documenting reports from practicums moving forward. These reports will inform formulation of policy that should solidify border management. "By systematically recording and analyzing data and experiences gathered during practicums, the program will strive to gain valuable insights into the encounters and opportunities faced in border management. These insights will serve as foundation for evidence-based policy development"

The cohort was sponsored by the International Organizations for Migration which has committed to sponsoring the 9th cohort.



Prof. John Muteti, NACADA Ag. Chief Executive Officer at the closing ceremony of KCBMP

# Decrypting Influence of Pandemics on Food Security

BY NAOMI KIPTOO

Outbreaks of pandemics, climate change causing long drought spells and excessive rainfall, intra and interstate wars destabilizing world trade, and escalating fuel prices are among the strife that has caused distress and exasperated the world's effort of ending hunger and malnutrition, as charted in the Sustainable Development Goals 2030.

A desk review conducted by John Napoo (KSG Baringo Campus Deputy Director), Pharis Ndwiga (Faculty), and Victor Musi (PSC Intern) aimed at unraveling the effect of the Coronavirus pandemic on Food and Nutrition Security in Kenya with a view of proposing solutions for achieving food availability and access by all in the wake of global uncertainties that will always recur.

Apart from restricted access to transitional inputs and fixed capital among developing countries, the trio found out that the Coronavirus pandemic exposed the agricultural labour-intensive countries to labour shortages, leading to food scarcity.

Situational Analysis for Acute Food Insecurity for the Month of February to March 2020 done by IPC Global Support Unit was among the notable papers the trio assessed. According to IPC Global Support Unit, most counties faced food shortages during the Coronavirus manifestation, invasion of the desert locusts, occurrence of floods, displacements of population, and epidemics of livestock diseases, among other strifes.

Napoo, Ndwiga, Musi (2023) found out that, as the pandemic intensified, resources set aside for food access had to be

diverted to other usages such as medical attention for the sick.

Furthermore, almost 103,000 (7% increase) pregnant and lactating women were affected by acute malnutrition and thus required treatment. The situation was exacerbated by the cumulative three failed rainfall seasons, inadequate health services, poor water, sanitation and hygiene, and poor childcare practice.

The Government of Kenya, determined to curb the spread of the pandemic, adopted several strategies such as the closure of social joints, outdoor markets, restaurants and borders, imposing a dusk-to-dawn curfew, and a ban on international travel except for cargo. The mitigation measures disrupted the local food systems by shifting consumer preferences and disrupting the supply networks.

Mr. Napoo et al, in their paper that is available online in the Journal of Food and Nutrition Sciences, established that reliance on a few traditional crops is a precursor of food scarcity and vulnerability to hunger among households.

Their study recommended prioritization of agriculture during budgeting to equip farmers with farm inputs and promote sustainable natural resource utilization by providing incentives to residents that can yield two-fold results in crop productivity and expansion of tree cover to build resilience to climate change risks.

According to the trio, Climate Smart Agriculture projects are a discernible undertaking that can be exploited in the wake of the vagaries of climate change.



Stock Image



# Wanyama: What is your legacy?



Participants who had attended various courses at the Mombasa Campus during the closing ceremony that is normally addressed by the Director, Dr. Tom Wanyama. KSG builds the capacity of public officers drawn from National and County Governments as well the private sector.

BY SYLVIA MWANIKA AND  
GLENN LUMITI

**M**ombasa Campus Director, Dr. Tom Wanyama's thought-provoking remarks during the closing ceremony of the combined courses held on June 23, 2023, offered moments of reflection on the significance of our actions and the heritage intent to leave behind resonating strongly with the audience.

"Traditionally, we associate legacies with the past, acknowledging the impact left by individuals who have come before us. However, with this new perspective, consider the present and how your engagements could shape the future, individually and collectively" highlighted the Director.

Dr. Wanyama stressed that legacies are not limited to our

personal lives but extend to the organizations that we are part of. People could transcend their time at the workplace through inspiration and positively influence other staffers. On the other hand, some actions create negativity and hinder progress within organizations.

One crucial element in achieving a legacy is the attitude which the Director explained, "Our attitude is molded by our life experiences, shaping our predisposition towards others and ourselves. It is within our power to influence our attitude positively, not only toward individuals but also toward our work and the organizations we serve. By adopting a mindset of service and humility, we can become leaders who inspire greatness in others."

He also used the works of Mother Teresa to provide real-life examples of establishing a

heritage while in service. "Renowned figures like Mother Teresa exemplify the essence of a legacy built on selfless service and humility, reminding us that true greatness lies in serving others. As public servants, we are called to follow in these footsteps, creating an environment that upholds justice, equity, and the values we hold dear. Even in retirement planning, our pursuit of knowledge and continual improvement serves the greater purpose of leaving a lasting positive impact on society," revealed the Director.

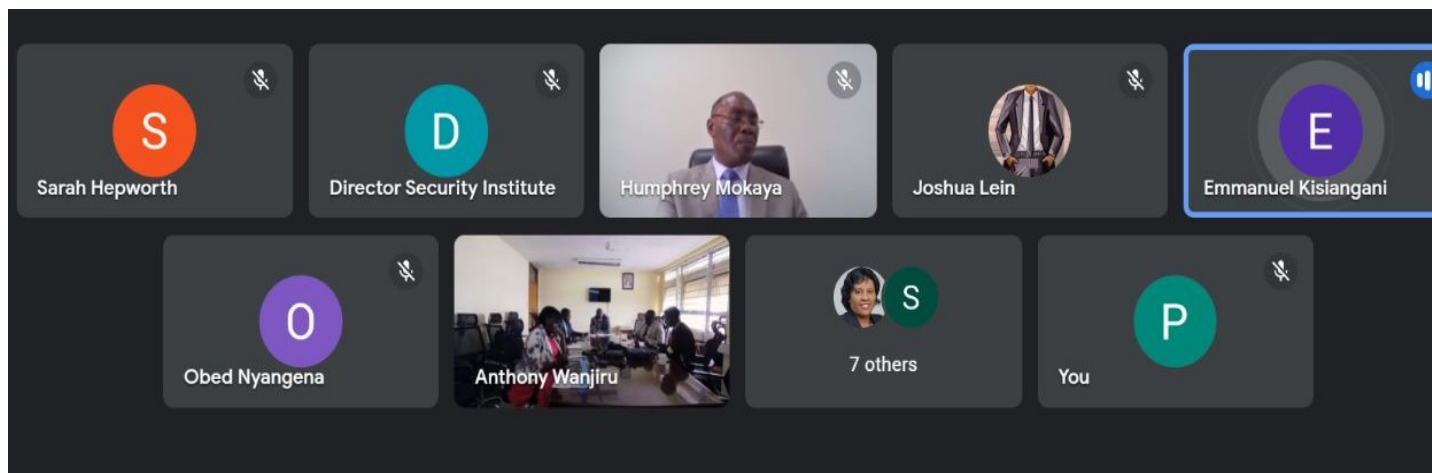
The Director posed an important question: What will people's perception be upon your departure? Will it be seen as an escape from a tyrant or cherished as a time of personal growth and gratitude? These profound questions should compel individuals to introspect and evaluate the values they impart to the next generation, as well as the lasting legacy they leave behind.

Dr. Wanyama's closing remarks implored the graduates to be mindful of the impact they have on their communities even as they venture into their respective fields after a time of study and exchange of insights with fellow colleagues.



Mombasa Campus Director, Dr. Tom Wanyama

# Addressing Border Management for National Security and Prosperity



BY PHYLLIES MUSYOKI AND  
JOSHUA LEIN

On Thursday, June 29, 2023, the Security Management Institute (SMI) in collaboration with the Border Management Secretariat (BMS) held a Symposium on Inter-Agency Lessons Learnt in Border Management. The virtual symposium aimed to address pressing challenges encountered by the nation at its borders, bringing together experts and participants involved in border management.

The collaboration showcased the commitment of these institutions to tackling issues related to security, economic prosperity, and social well-being.

Throughout the forum, participants engaged in focused discussions on topics that included terrorism, human trafficking, illicit trade, cyber security, identity and document fraud, and other interconnected challenges.

The symposium provided a unique opportunity to critically evaluate Kenya's existing frameworks, identify areas of strength, and explore opportunities for improvement in dealing with a wide range of cross-border threats.

Acknowledging the need for effective border management was Prof. Nura Mohammed, Director of Finance and Administration at the Kenya

School of Government in his opening remarks. He expressed his appreciation for the Institute that has recognized the importance of activities aimed at curbing the dangers faced at the borders. This set the tone for focused and impactful dialogue.

Mr. Humphrey Mokaya, Director of SMI, delivered a brief overview of the symposium, emphasizing the significance of effective border management in safeguarding national security, economic prosperity, and social well-being. To the cohorts from the Kenya Coordinated Border Management Program (KCBMP), the Director urged for reflective and strengthened discussions and insights as security is the responsibility of all citizens for all citizens.

The threat of terrorism always presents adverse effects in the country, necessitating collaboration between nations to share intelligence and prevent movement of extremist ideologies and individuals across borders.

Human trafficking, another pressing concern, was addressed at the symposium as participants stressed the importance of harmonizing migration policies, addressing the root causes of irregular migration, and promoting international cooperation and socio-economic development initiatives to combat this crime.

Illicit trade, encompassing activities such as smuggling,

counterfeit products, and intellectual property violations, received significant attention. These challenges can be handled through coordinated efforts among law enforcement agencies, intelligence sharing and advanced screening technologies which are also vital for detecting and interdicting drug trafficking activity.

The symposium also delved into the realm of cyber security, recognizing the risks associated with cyber threats such as data breaches, loss of financial and intellectual property, privacy concerns, and social engineering attacks. Recommended measures included implementation of robust security protocols, regular software updates, employee training, data encryption, and multi-factor authentication as effective measures to combat cyber threats.

Identity and document fraud emerged as another significant challenge causing the need for advanced identity management systems, biometric technologies, and improved verification processes to prevent fraud and ensure the integrity of border controls.

The Symposium acknowledged that addressing border management challenges requires a holistic approach; a combination of measures is the way to mitigate interconnected challenges and the unique circumstances surrounding straddled communities.



## Sports Corner: Ogopa Fires Shots at Mwiki United FC

Mwiki United FC winning streak ended on Thursday, June 29, 2023, with a 3-0 loss to Ogopa. The scholars maintained an optimistic performance in the match to put behind bitter memories of their previous encounter with Mwiki on away turf. Having suffered a single defeat against Mwiki in their past sports outing, the scholars remained determined to showcase their resilience and mettle.

Following a 3-1 home victorious game against South C United in the previous weekend fixture, Mwiki United entered the match with confidence to maintain their accomplishment, oblivious of Ogopa's Coach Wise's intentional lineup that provided some players with the much-needed rest. Ogopa had failed to secure a win against Mwiki in their last two encounters, with their record standing at one draw and one loss. Captain Antony Mwanjala expressed determination to triumph and true to this, exhibited their depth of strength.

Douglas Mbugua and Geoffrey Gavole replaced Ken Maina and Anderson Wanjiru, respectively. The rest of the players maintained their starting positions in a match that adopted a 4-3-3 diamond formation with a solid defensive line comprising Geoffrey Gavole, Robert Wesonga, Evans Liyala, and Thomas Wainaina. Harrison Mwandike, Antony Mwanjala (Captain), and Douglas Mbugua anchored the midfield, and on the other hand, Derrick Kaunda led the attack, supported by the dynamic duo of Daniel Ekai and speedster Jeff O'chungo.

Daniel Ekai wreaked havoc on the left flank, leaving the opponents struggling to contain him. The first scoring opportunity of the match came when Mwanjala delivered a through ball to Kaunda. However, the striker missed converting as the Mwiki

United goalkeeper made a remarkable point-blank save, resulting in a corner that gave Liyala a leaping high and expertly nodding the ball into the top corner giving Ogopa the lead. Mwiki United could only manage one off-target shot as the first half concluded with a score line of 1-0.

On the front foot, the scholars took to the pitch in the second half with zest. Their mesmerizing display of slick and rapid passing left the opponents chasing shadows. The diminutive magician, Mbugua, took matters into his own hands, effortlessly dazzling past defenders before unleashing a thunderous strike that nestled into the top corner, doubling Ogopa's lead.

Before the dust could settle, Liyala added to his goal tally, heading in a delightful cross from Gavole, making it 3-0 in favour of the scholars.

Realizing that their leading

position over Ogopa was reversing, Mwiki United attempted to make several changes to regain control of the game that proved fruitless when Ogopa thwarted them with a resolute defence, securing their second consecutive clean sheet.

Coach Wise seized the opportunity to introduce former KPL topscorer Sanneh Ebrima, who made his Ogopa debut by replacing Jeff O'chungo. Luttah Nathan came on for Douglas Mbugua, and Geoffrey Alwala substituted for Daniel Ekai. The game ultimately concluded in a resounding 3-0 victory for Ogopa.

Expressing his gratitude to the players and fans for their remarkable display and unwavering support, Coach Wise urged the fans to throng Mathare Depot to witness Ogopa's next sporting outing against Shofco Mathare on Sunday, July 2, 2023.

*Compiled by Sharon Ngina and Brian Oloo*



Ogopa's Captain Antony Mwanjala (red) in action at the Ogopa-Mwiki game



# Weekly Activities in Summary



Chief of Staff and Head of Public Service Mr. Felix Koskei, chaired the Consultative Meeting on Corruption Prevention with Stakeholders in the Construction Ecosystem expressed his unease on integrity among public servants. The Chief shared several measures that Government has put in place, raising awareness being one of them, to curb the menace in the country.

KSG DG Prof. Ludeki Chweya also informed attendees that the School offers training on Ethics and Integrity to address specific issues related to model and positively reinforce integrity for staff in the Public Service.



# Weekly Activities in Summary



Excursions are a part of the training programs carried out at the School; Baringo Campus takes pride in its scenic environment by taking course participants to Lake Baringo and its localities. This one provided for some relaxation and a deserved break from the intense training, and a time for bonding for Senior Management Course No. 173/2023.



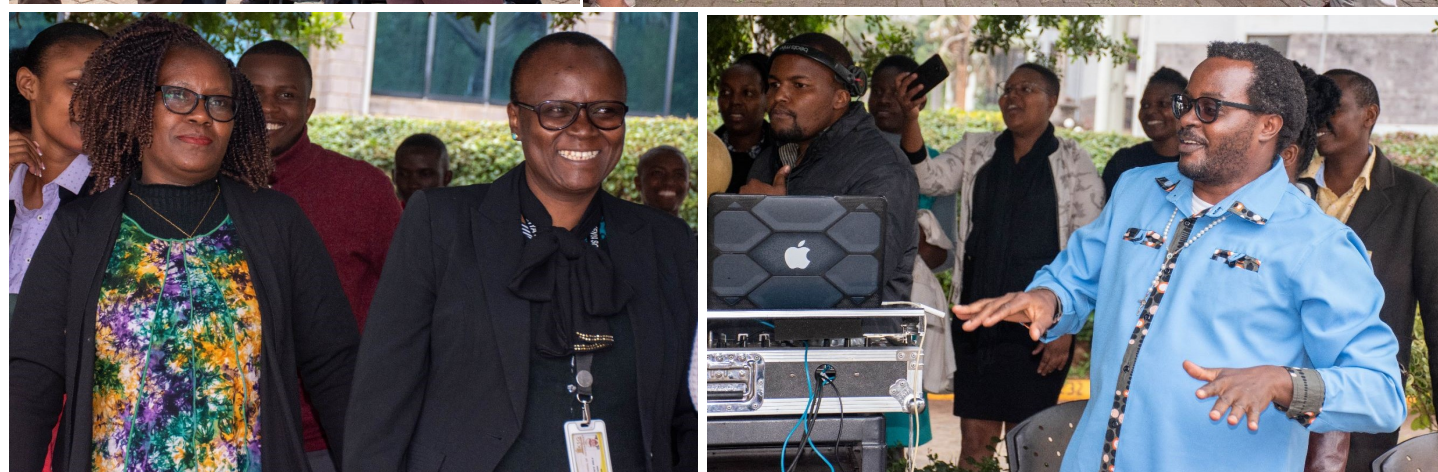
Participants of the Senior Management Course No. 167/2023 presented a symbolic tree the Kenya School of Government, marking the culmination of their training at the Mombasa Campus. The tree symbolizes their commitment to sustainability and collective progress, and dedication to the impact of their learning experience.



Staff from Embu Campus support the family of one of their own, Ms. Damaris Gacheri, as they laid her mother to rest. The team was led by Campus Director, Dr. Ann Kang'ethe.



# Birthday Celebrations



Lower Kabete was a scene of festivities at the celebration of staffers born in the months of January to June. There was joy, cheer, and a sense of camaraderie as colleagues came together to honor and cherish these special individuals. It was also a time of heartfelt wishes, delicious treats strengthening the bonds that make the Kenya School of Government a vibrant and supportive community.



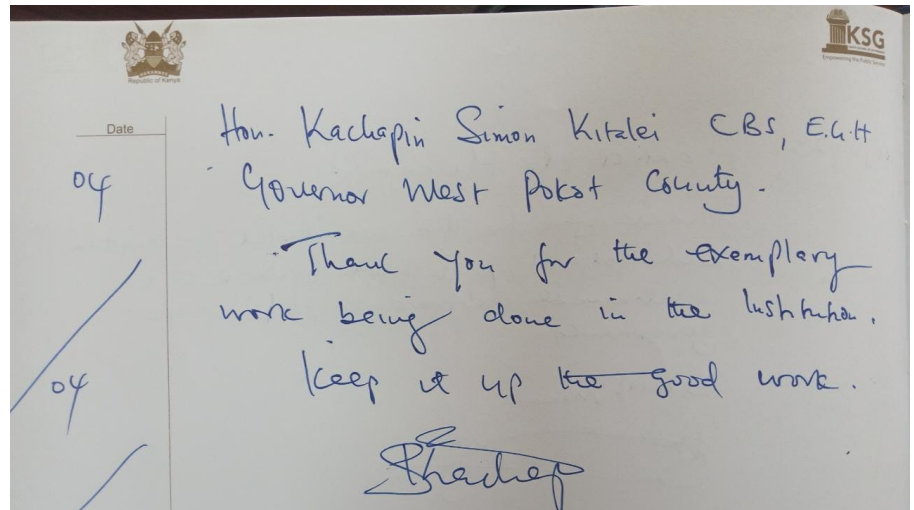


## Leadership Lesson

The first responsibility of a leader is to define reality. The last is to say thank you. In between, the leader is a servant

—Max DePree

*Have Your Say*



### Humor of the week

When you try and spread cold butter on toast



### Quote of the Week

“Nothing gives one person so much advantage over another as to remain cool and unruffled under all circumstances.”

-Thomas Jefferson

## Baringo Campus

Strategic Leadership Development Program	3rd July -11th August,2023
Senior Management Course	3rd - 28th July, 2023
Supervisory Skills Development Course	3rd - 14th July,2023
Public Relations and Customer Care	3rd - 14th July,2023
Senior Management Course (Online)	15th May - 7th July,2023
Strategic Leadership Development. Program (Online)	29th May - 4th Aug,2023

## Embu Campus

Strategic Leadership Development Program No.369/2023	12th June - 4th August, 2023
Senior Management Course No.92/2023	5th June - 21st July,2023
State Department for Parliamentary Affairs	3rd -7th July, 2023
Proficiency Course for Clerical Officers	3rd -14th July 2023
Senior Management Course No. 193/2023	3rd -28th July, 2023
workshop Office of Auditor-General	3rd - 7th July, 2023
Retreat to develop the TNA Report	3rd - 7th July, 2023

## Matuga Campus

Strategic Leadership Development Program No. 368/2023	5th June -11th August, 2023
Supervisory Skills Development Course No. 013/2023	26th June - 7th July,2023
Management Skills Course No.5/2023 The Judiciary	3rd - 28th July, 2023

## Mombasa Campus

Strategic Leadership Development Program No. 363/ 2023	29th May – 7th July, 2023
Strategic Leadership Development Program No. 364/ 2023	29th May – 4th August, 2023
Management Skills Course	5th – 30th June, 2023
Project Planning & Management Course	5th – 30th June, 2023
Senior Management Course No. 167/2023	5th – 30th June, 2023
Records Management Course	12th June – 7th July, 2023
Senior Management Course No. 168/2023	3rd – 28th July, 2023
Supervisory Skills Development Course	3rd – 14th July, 2023
Team Building Program – TVET CDACC	29th June – 3rd July, 2023
Makueni County Government Workshop	4th – 6th July, 2023

## Lower Kabete

Strategic Leadership Development Programme No.360/2023	8th May -14th July, 2023
Strategic Leadership Development Program <b>No. 370/2023</b>	19 June - 28 July, 2023
Senior Management Course No.402/2023	26th June-July 21st, 2023
Supervisory Skills Development Course No.125/2023	26th June -July 7th, 2023
Public Relations and Customer Care Course No.75/2023	26th June -July 7th, 2023
Workshop (Capital Markets Authority)	6th-7th July, 2023
Teachers Service Commission	6th July, 2023
Workshop (African Population And Health Research Center)	3rd-5th July, 2023
Geothermal Development Company	3rd -7th July, 2023
Implementation of Service Desk system	3rd-5th July,2023
ERP Data	3rd-7th July, 2023
MIS Data analysis	3rd-5th July, 2023



**Editor**

Faith Musoga

**Writers:**

Ephline Okoth

Beth Muigai

Phyllies Muili

Glenn Lumiti

Joshua Lein

Janet Mutua

Pauline Ngurukie

Sharon Ngina

Yvonne Lucy

Rashid Mwinyi

Christine Rwamba

**Photographers**

Walter Mikwa

Elias Makokha

Bosco Marangu

**Sub Editor**

Douglas Mochama

## GET IN TOUCH WITH US

**Kenya School of Government**

P.O Box 23030-00604, Lower Kabete, Nairobi-Kenya

Telephone: +254-20-4015000/0727-496698

Website: [www.ksg.ac.ke](http://www.ksg.ac.ke)Email: [directorgeneral@ksg.ac.ke](mailto:directorgeneral@ksg.ac.ke)Admissions: [info@ksg.ac.ke](mailto:info@ksg.ac.ke)**e-Learning and Development Institute**

P.O Box 30627 – 00100 Nairobi, Kenya

Tel: +254-20-3535873/4/+254-728-606991

Email: [director.eldi@ksg.ac.ke](mailto:director.eldi@ksg.ac.ke)Admissions: [info.eldi@ksg.ac.ke](mailto:info.eldi@ksg.ac.ke)**Baringo Campus**

P.O Box 91, Kabarnet-Kenya

Tel: 053-22056/22325/0734055998

Email: [director.baringo@ksg.ac.ke](mailto:director.baringo@ksg.ac.ke)[admission.baringo@ksg.ac.ke](mailto:admission.baringo@ksg.ac.ke)**Embu Campus**

P.O Box 402-60100, Embu-Kenya

Tel: +254-(068) 231824/2231866/2231364

Cell: 0792718171

Email: [director.embu@ksg.ac.ke](mailto:director.embu@ksg.ac.ke)[admissions.embu@ksg.ac.ke](mailto:admissions.embu@ksg.ac.ke)**Matuga Campus**

P.O Box 31-80406, Matuga

Cell: 0770 770 021

Email: [director.matuga@ksg.ac.ke](mailto:director.matuga@ksg.ac.ke)[admissions.matuga@ksg.ac.ke](mailto:admissions.matuga@ksg.ac.ke)**Mombasa Campus**

P.O Box 84027-80100, Mombasa

Tel: +254-041-2227113/2228800/2226871

E-mail: [director.mombasa@ksg.ac.ke](mailto:director.mombasa@ksg.ac.ke)[admissions.mombasa@ksg.ac.ke](mailto:admissions.mombasa@ksg.ac.ke)

## CENTRES OF EXCELLENCE/INSTITUTES

- Centre for Devolution Studies
- Centre for Public Service Values, Ethics and Integrity
- Centre for Public Finance Management
- Centre for Leadership and Public Policy
- Centre for Advanced Training and Consultancy Services
- Centre for Research and Advisory Services
- Centre for Environment and Climate Change Response
- e-Learning and Development Institute
- Security Management Institute
- Margaret Kenyatta Institute for Gender and Social Development

We welcome your feedback

[communications@ksg.ac.ke](mailto:communications@ksg.ac.ke)

@KSGKenya



Kenya School of Government